

| HCA Operations 2016-2018 | 2019 Budget | | | 2018 | | | 2017 | | | 2016 | | |
|-----------------------------------|---------------|--------------|------------------|-----------------|----------------|------------------|-----------------|----------------|------------------|-----------------|----------------|-------------------|
| & 2019 Budget | EXPENSES | INCOME | NET | EXPENSES | INCOME | NET | EXPENSES | INCOME | NET | EXPENSES | INCOME | NET |
| ADMIN | | | | | | | | | | | | |
| Membership Income | | 4,500 | | | \$4,585 | | | \$4,305 | | | \$7,175 | |
| Program Registration - Other | | | | | | | | | | | \$210 | |
| Interest Income | | 300 | | | \$15 | | | \$92 | | | \$344 | |
| Donations, Sponsorship - Other | | | | | | | | | | | \$1,695 | |
| Other Income | | | | | | | | \$3,418 | | | \$50 | |
| Donations/Gifts | 3,000 | | | \$3,500 | | | \$5,074 | | | \$1,150 | | |
| Village Beautification | 2,000 | | | \$1,956 | | | \$2,243 | | | \$1,546 | | |
| Other Expenses - Other | 1,000 | | | \$1,502 | | | | | | | | |
| HCA Website | 300 | | | \$298 | | | \$298 | | | \$313 | | |
| Newsletter | 100 | | | \$57 | | | | | | | | |
| Advertising - Other | 500 | | | \$420 | | | \$339 | | | \$125 | | |
| Bad Debt Expense / NSF Cheques | | | | | | | | | | \$2,965 | | |
| Board Meeting Expenses | 100 | | | \$54 | | | \$67 | | | \$88 | | |
| Board Member Mileage | 600 | | | \$686 | | | \$621 | | | \$481 | | |
| Smart Service Training | | | | \$39 | | | | | | | | |
| Board Expenses - Other | 700 | | | \$702 | | | | | | | | |
| Insurance Exp. | 1,200 | | | \$1,091 | | | \$1,350 | | | \$1,091 | | |
| Office Supplies/Postage | 1,000 | | | \$1,491 | | | \$682 | | | \$359 | | |
| Bat Houses | | | | (\$200) | | | (\$250) | | | \$374 | | |
| Paypal Fees | 800 | | | \$705 | | | \$781 | | | \$866 | | |
| Service Charge (Bank) | 150 | | | \$197 | | | \$164 | | | \$132 | | |
| Mess Hall ? Telephone internet | 400 | | | \$441 | | | | | | | | |
| Volunteer Recognition | | | | | | | \$767 | | | \$1,905 | | |
| Training, Workshops and Clinics | | | | | | | | | | \$75 | | |
| Administration Costs - Other | 200 | | | | | | \$299 | | | | | |
| Special Events Supplies - Other | | | | \$200 | | | | | | | | |
| SUBTOTAL ADMIN | 12,050 | 4,800 | (\$7,250) | \$13,138 | \$4,600 | (\$8,539) | \$12,434 | \$7,815 | (\$4,619) | \$11,470 | \$9,474 | (\$1,996) |
| Building Repairs and Maint | 500 | | | \$534 | | | \$3,260 | | | \$3,189 | | |
| Electrical | | | | | | | | | | \$701 | | |
| Groundskeeping | 5,000 | | | \$5,919 | | | \$3,784 | | | \$2,785 | | |
| Building & Facility Maint - Other | | | | | | | | | | \$1,441 | | |
| Equipment Maintenance | | | | | | | \$288 | | | \$492 | | |
| Equipment Storage | 3,000 | | | \$2,509 | | | \$2,509 | | | \$2,509 | | |
| SUBTOTAL UNALLOCATED | 8,500 | | (\$8,500) | \$8,962 | \$0 | (\$8,962) | \$9,841 | \$0 | (\$9,841) | \$11,116 | \$0 | (\$11,116) |

| HCA Operations 2016-2018 & 2019 Budget | 2019 Budget | | | 2018 | | | 2017 | | | 2016 | | | |
|---|---------------|---------------|------------------|-----------------|-----------------|-------------------|-----------------|-----------------|------------------|-----------------|-----------------|----------------|------|
| | EXPENSES | INCOME | NET | EXPENSES | INCOME | NET | EXPENSES | INCOME | NET | EXPENSES | INCOME | NET | |
| MESS HALL | | | | | | | | | | | | | |
| Hall Rental | | 10,000 | | | \$10,091 | | | \$9,266 | | | \$7,919 | | |
| Bar Revenue - Other | | 3,000 | | | \$4,305 | | | \$10,792 | | | \$8,744 | | |
| Pool Club BAR | | 750 | | | \$760 | | | \$615 | | | \$862 | | |
| Building General - Mess Hall | 10,000 | | | \$15,150 | | | \$10,300 | | | \$1,793 | | | |
| Liquour Licence Renewal | 600 | | | \$600 | | | | | | | | | |
| Bar Supplies | 900 | | | \$964 | | | \$1,139 | | | \$7,072 | | | |
| Liquor | 1,500 | | | \$2,016 | | | \$6,042 | | | (\$252) | | | |
| Water | 500 | | | \$417 | | | \$586 | | | \$425 | | | |
| Telephone/Internet Services - Other | 2,500 | | | \$2,522 | | | \$3,671 | | | \$3,453 | | | |
| Pest Control | 600 | | | \$542 | | | \$542 | | | \$542 | | | |
| Mess Hall Cleaning | 7,000 | | | \$7,227 | | | \$6,020 | | | \$3,611 | | | |
| SUBTOTAL MESS HALL | 23,600 | 13,750 | (\$9,850) | \$29,440 | \$15,156 | (\$14,284) | \$28,301 | \$20,673 | (\$7,628) | \$16,644 | \$17,525 | \$881 | |
| | | | | | | | | \$1,570 | | | \$815 | | |
| Linedancing Income | | 500 | | \$315 | | | \$1,260 | | | \$765 | | | |
| Linedancing expense | 500 | | | | | | | | | | | | \$50 |
| SUBTOTAL LINEDANCING | | | | \$315 | \$0 | (\$315) | \$1,260 | \$1,570 | \$310 | \$765 | \$815 | | |
| | | | | | | | | | | | | | |
| Zumba Income | 400 | 800 | | \$330 | \$820 | | | | | | | | |
| Zumba expense | | | | | | | | | | | | | \$0 |
| SUBTOTAL ZUMBA | 400 | 800 | \$400 | \$330 | \$820 | \$490 | \$0 | \$0 | \$0 | \$0 | \$0 | | |
| | | | | | | | | | | | | | |
| Parade/Kid's Christmas Party | 600 | | (\$600) | \$404 | \$0 | (\$404) | \$194 | | (\$194) | \$715 | \$0 | (\$715) | |
| SUBTOTAL SPECIAL EVENTS | | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
| Bridge income | 500 | 500 | | | \$1,550 | | | | | | | | |
| Bridge expense | | | | \$417 | | \$1,133 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| SUBTOTAL BRIDGE | 500 | 500 | \$0 | \$417 | \$1,550 | | | | | | | | |
| | | | | | | | | \$620 | | | \$986 | | |
| Garage Sale income | 300 | 450 | | \$353 | \$457 | | | | | | | | |
| Garage Sale Advertising | | | | | | | \$533 | | | \$384 | | | |

| HCA Operations 2016-2018 | 2019 Budget | | | 2018 | | | 2017 | | | 2016 | | |
|----------------------------------|---------------|---------------|------------------|-----------------|-----------------|------------------|-----------------|-----------------|------------------|-----------------|-----------------|----------------|
| & 2019 Budget | EXPENSES | INCOME | NET | EXPENSES | INCOME | NET | EXPENSES | INCOME | NET | EXPENSES | INCOME | NET |
| Garage Sale Supplies | | | | | | | | | | | | |
| SUBTOTAL GARAGE SALE | 300 | 450 | \$150 | \$353 | \$457 | \$104 | \$533 | \$620 | \$87 | \$384 | \$986 | \$602 |
| Outdoor Rink Grant | | 3,000 | | | \$3,093 | | | \$1,732 | | | \$1,733 | |
| Rink Rental | | 500 | | | \$455 | | | \$516 | | | \$2,269 | |
| Outdoor Hockey Registration | | 4,000 | | | \$4,340 | | | \$4,390 | | | \$10,075 | |
| Hockey Breakfast | | | | | | | | \$181 | | | (\$79) | |
| Shinny with the Big Boys Income | | | | | | | | \$1,120 | | | \$374 | |
| Ball Hockey Registration | | | | | | | \$1,180 | | | \$789 | | |
| Building General - Rink Building | 700 | | | \$642 | | | \$370 | | | \$1,005 | | |
| Cleaning - ODR | 500 | | | \$472 | | | \$9,045 | | | \$9,695 | | |
| Ice Maintenance | 8,500 | | | \$7,740 | | | \$133 | | | | | |
| Hockey Advertising Expenses | | | | \$57 | | | | | | | | |
| Ice Hockey Supplies and Equip. | | | | | | | \$1,286 | | | \$1,483 | | |
| Hockey Supplies & Equip. - Other | 1,500 | | | \$1,648 | | | \$313 | | | | | |
| Shinny With the Big Boys | | | | | | | \$686 | | | \$1,061 | | |
| Hockey Breakfast | | | | | | | | | | \$15 | | |
| SUBTOTAL ODR/HOCKEY | 11,200 | 7,500 | (\$3,700) | \$10,559 | \$7,888 | (\$2,671) | \$13,014 | \$7,939 | (\$5,075) | \$14,047 | \$14,371 | \$324 |
| Carp Fair Burger Booth Income | 10,500 | 17,000 | | \$10,440 | \$16,254 | | \$13,919 | \$17,140 | | \$10,419 | \$13,016 | |
| SUBTOTAL Burger Booth | 10,500 | 17,000 | 6,500 | \$10,440 | \$16,254 | \$5,814 | \$13,919 | \$17,140 | \$3,222 | \$10,419 | \$13,016 | \$2,598 |
| Burger Booth Tornado Fundraiser? | | | | | | | | \$20 | | | \$250 | |
| Canada Day Sponsorship | 250 | 250 | | \$329 | \$250 | | \$209 | | | \$459 | | |
| Canada Day Expenses | | | | | | | | | | \$226 | | |
| Canada Day Advertising | | | | | | | | | | | | |
| SUBTOTAL CANADA DAY | 250 | 250 | - | \$329 | \$250 | (\$79) | \$209 | \$20 | (\$189) | \$685 | \$250 | (\$435) |
| Drive-In Movies Sponsorship | | | | | \$3,700 | | | \$750 | | | \$1,750 | |
| Drive In Admissions | | | | | \$1,090 | | | \$2,375 | | | \$6,487 | |
| Drive In Canteen Sales | | | | | \$459 | | | \$1,090 | | | \$3,706 | |
| Drive In Movies - Other income | | | | \$883 | \$1,633 | | \$1,145 | | | \$2,161 | | |
| Drive In Canteen supply/equip | | | | \$100 | | | \$14 | | | \$100 | | |
| Drive In Movie Equipment/Supply | | | | \$8,204 | | | \$8,204 | | | \$6,961 | | |
| Drive-In Movies - Other expense | | | | | | | \$37 | | | \$18 | | |

| HCA Operations 2016-2018 | 2019 Budget | | | 2018 | | | 2017 | | | 2016 | | |
|------------------------------------|------------------|----------------|-------------------|------------------|-----------------|-------------------|------------------|-----------------|-------------------|------------------|------------------|-------------------|
| & 2019 Budget | EXPENSES | INCOME | NET | EXPENSES | INCOME | NET | EXPENSES | INCOME | NET | EXPENSES | INCOME | NET |
| Drive-In Movie Advertising | - | - | - | | | | | | | | | |
| SUBTOTAL DRIVE IN | | | | \$9,187 | \$6,882 | (\$2,305) | \$9,399 | \$4,215 | (\$5,184) | \$9,240 | \$11,943 | \$2,703 |
| Ball Diamond Rental | | 6,300 | | | \$6,125 | | | \$6,475 | | | \$4,375 | |
| Softball Registration | | 8,000 | | | \$7,480 | | | \$8,685 | | | \$6,970 | |
| Baseball Diamond Grant | | 2,700 | | | \$2,746 | | | | | | | |
| Field Lining Costs | 1,600 | | | \$1,603 | | | \$1,918 | | | \$1,645 | | |
| Grass Cutting - Softball | 8,000 | | | \$7,878 | | | \$7,348 | | | \$7,751 | | |
| Softball Field Maintenance - Other | 10,000 | | | \$18,957 | | | \$12,187 | | | \$6,306 | | |
| Softball Tournament Expenses | 3,700 | | | \$3,784 | | | \$4,426 | | | \$2,877 | | |
| Go Hut Rentals | 1,200 | | | \$1,210 | | | \$575 | | | \$382 | | |
| Softball Equipment | 1,500 | | | \$3,485 | | | \$1,391 | | | \$681 | | |
| Umpire Fees | 2,600 | | | \$2,600 | | | \$2,805 | | | \$2,185 | | |
| Softball Supplies and Equipment | 600 | | | \$647 | | | | | | \$1,342 | | |
| SUBTOTAL BALL DIAMONDS | 29,200 | 17,000 | (\$12,200) | \$40,164 | \$16,351 | (\$23,813) | 30,651 | \$15,160 | (\$15,491) | \$23,169 | \$11,345 | (\$11,824) |
| Soccer Field Rental | | 6,000 | | | \$5,551 | | | \$6,337 | | | \$6,629 | |
| Grass Cutting - Soccer | 8,000 | | | 8,690 | | | 6,043 | | | 6,572 | | |
| Soccer Field Maintenance - Other | 700 | | | \$115 | | | 895 | | | \$777 | | |
| Go Hut Rentals | 800 | | | \$762 | | | \$789 | | | \$918 | | |
| SUBTOTAL SOCCER FIELDS | 9,500 | 6,000 | (\$3,500) | \$9,567 | \$5,551 | (\$4,016) | \$7,727 | \$6,337 | (\$1,390) | \$8,267 | \$6,629 | (\$1,639) |
| Grass Cutting - Splash Pad | 4,000 | | | \$3,752 | | | \$3,180 | | | \$1,680 | | |
| Splash Pad - Go Hut Rental | 800 | | | \$762 | | | \$665 | | | \$934 | | |
| Splash Pad Maintenance - Other | | | | | | | \$485 | | | \$150 | \$0 | |
| SUBTOTAL SPLASH PAD | 4,800 | | (\$4,800) | \$4,513 | | (\$4,513) | \$4,330 | \$0 | (\$4,330) | \$2,764 | \$0 | (\$2,764) |
| Tennis Grounds Maintenance | | | | | \$0 | | \$455 | | | \$285 | | |
| SUBTOTAL TENNIS | | | | \$0 | | \$0 | \$455 | \$0 | (\$455) | \$285 | \$0 | (\$285) |
| City Renewable Funding | | 55,657 | | | \$54,036 | | | \$52,462 | | | \$51,687 | |
| SUBTOTAL CITY FUNDING | | 55,657 | 55,657 | \$0 | \$54,036 | \$54,036 | \$0 | \$52,462 | \$52,462 | \$0 | \$51,687 | \$51,687 |
| TOTAL INCOME | | 123,707 | 12,307 | | 129,793 | | \$132,266 | 133,951 | | \$109,969 | \$138,040 | |
| TOTAL EXPENSES | \$110,900 | | | \$138,116 | | (\$8,323) | | | \$1,685 | | | \$28,071 |
| NET INCOME | | 12,807 | | | | | | | | | | |

| HCA Operations 2016-2018 & 2019 Budget | 2019 Budget | | | 2018 | | | 2017 | | | 2016 | | | |
|---|-------------|--------|-------|----------|--------|-----|----------|--------|-----|----------|--------|-----|--|
| | EXPENSES | INCOME | NET | EXPENSES | INCOME | NET | EXPENSES | INCOME | NET | EXPENSES | INCOME | NET | |
| | | | - 500 | | | | | | | | | | |
| Grass Cutting - Splash Pad | 4,000 | | | \$3,752 | | | | | | | | | |
| Grass Cutting - Soccer | 8,000 | | | 8,690 | | | | | | | | | |
| Grass Cutting - Softball | 8,000 | | | \$7,878 | | | | | | | | | |
| Groundskeeping | | | | | | | | | | | | | |
| | \$20,000 | | | \$20,320 | | | | | | | | | |
| | | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
| | | | | | | | | | | | | | |







